Democratic governance, citizenship and development:

Some thoughts and speculations

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- Radical changes in the ways of exercising power and authority all over the world:
 - Disenchantment and lack of confidence in democracy;
 generalized mistrust of those who hold political power
 - Proliferation of authoritarian and messianic leaders, both from the left and right
 - Key role of new communications media; social networks,
 Internet; use of big data, data analytics, micro-targeting
 - Emergence and hardening of isolated ghettos alienated from the rest of citizens
 - Proliferation and prevalence of fake news; but, are we reaching a saturation point?

- Modes of exercising political power and authority
 - Hard power (material)
 - Rational power (soft)
 - Emotional power (mushy)
- Growing importance of the emotional (mushy) mode of exercising power
 - Relevance of single and critical issues capable of mobilizing citizens ("Hot button issues: gender ideology, death penalty, taxes, gun ownership, etc.)
 - Importance of citizen identification with authorities, leaders and candidates ("he/she is like me")
 - Means of communication and social networks as effective ways of promoting identification

SOME CONCEPTIONS OF THE NATURE OF POLITICAL POWER Type

Soft

(rational)

norms

Equity, inclusion,

participation,

horizontality

Mushy

(emotional)

metaphors, stories

Illusion of equality,

perception of

closeness

Hard

(material)

punishment, reward

Asymmetry,

acceptance of

inequalities

Dimension

Implies

Foundations	Pressures, threats, coercion, violence	Persuasion, arguments, agreement	Identification, recognition, emotional connection
Resorts to	Force, control of resources, access to goods and services	Values, principles, ideals, visions	Sentiments, affections, instincts, relations
Uses	Domination, violence,	Reasons, laws, regulations, rules	lmages, messages,

SOME CONCEPTIONS OF THE NATURE OF POLITICAL POWER

Hard

(material)

inscrutable

behavior

Local/Regional

Type

Scale

communications

Difficusion	•	•	·
Leadership style	Distant, remote, arrogant, fulminating	Exemplar, admired, imitated, inclusive	Familiar, recognized, complicit, conspiratorial
Approach to	Intermittent presence,	Systematic campaigns,	Constant visibility, exposure,

Soft

(rational)

directed

messages

National/Internatio

nal

Mushy

(emotional)

saturation;

disinformation

Local/regional/

National/Global

SOME CONCEPTIONS OF THE NATURE OF POLITICAL POWER

Type

Associated

Reaction

political system

Dimension	Hard	Soft	Mushy
	(material)	(rational)	(emotional)
Decisions based	Will (whims?) of	Plans, strategies, expected results,	Empathy, convenience

consequences

Democracy

Tolerance,

agreement/disagreem

ent, consensus/dissent

(improvisation?)

Autocracy?

Protest, revenge

me rolei

Dictatorship

Rebellion,

revolution

CONCEPTIONS OF REALITY Intangible, Virtual, single everyting the second of the secon

ldea of reality

Tangible, material; reality is what it is

Intangible, conceptual; reality is as you interpret it Virtual, simulation;
everything is
opinion;
reality is what you
want it to be

Mental processes

Dialectics (opposition, conflict, outcome)

Logic (deduction, induction)

Paradox (alternating certitudes, persistent ambiguities)

- The exercise of political power and authority always combines the different modes (hard, soft, mushy)
- But, there appears to be a displacement from a combination of material (hard) and rational (soft) power
 —with a certain predominance of the second—towards a greater weight of emotional (mushy) power
- Is this hypothesis plausible?
 - What does it mean for the political models of the future?
 - How will it affect upcoming electoral processes?
 - What impact will it have on governance and ways of governing?

• Question of a participant in one of the dissemination meetings of *Agenda: PERU* (Huancayo, Peru 2000):

"Why is it that those who know how to win elections do not know how to govern, ... and those who know how to govern do not know how to win elections?"

With a political leadership crisis under way:

Will it be possible to both win elections, ... and govern well?

Thank you

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